

**SINGAPORE CANOE FEDERATION**  
(Registered in the Republic of Singapore under the Societies Act)  
Society Registration No.: S71SS0035C.

**FINANCIAL STATEMENTS FOR THE YEAR ENDED  
31 MARCH 2011**

**SINGAPORE CURRENCY**

Business Address  
**106C AH SOO WALK  
SINGAPORE 536729**

**SINGAPORE CANOE FEDERATION**  
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**ANNUAL REPORT**

The Management Committee present their report together with the audited financial statements of the Federation for the financial year ended 31 March 2011.

**1. SET-UP**

Singapore Canoe Federation was registered in the Republic of Singapore under the Societies Act as a Federation and also under the Charities Act with effect from 1 February 2011.

**2. REGISTRATION NUMBER**

The charity registration number of the Federation is IPC000508 and its registration number under the Societies Act is S71SS0035C.

**3. REGISTERED ADDRESS**

The registered address of the Federation is 106C Ah Soo Walk, Singapore 536729

**4. MANAGEMENT COMMITTEE**

The members of the Management Committee are as follows:-

<u>Name</u>	<u>Designation</u>	<u>Date of Appointment</u>
Mr. Chua Kee Huat	President	11 July 2009
Mr. Seetow Cheng Fave	Vice-President	11 July 2009
LTC (NCC) Yip Kwan Guan	Vice-President	11 July 2009
Mr. Zason Chian Lit Khoon	Vice-President	11 July 2009
Mr. Henry Sim	Honorary Secretary	11 July 2009
Mr. Joseph Ang Chee Huow	Assist. Hon. Secretary	11 July 2009
Mr. Wong Peng Thim	Honorary Treasurer	11 July 2009
Ms. Qiu Yunru	Assist. Hon. Treasurer	11 July 2009
People's Association Water Venture	Elected Members	11 July 2009
Outward Bound of Singapore	Elected Members	11 July 2009
Republic Polytechnic	Elected Members	11 July 2009
Singapore Schools Sports Council (MOE)	Elected Members	11 July 2009

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**5. NAME OF BANKERS AND AUDITORS**

Name of banker : The Development Bank of Singapore Ltd

Name of external auditor : N.F. Lee & Co.

**6. PRINCIPAL OBJECTS, ORGANISATION AND POLICIES**

The principal objects of the Federation is to be the national governing body of the sport of canoeing in the Republic of Singapore.

**7. FINANCIAL INFORMATION**

The results of the Federation for the financial year ended 31 March 2011 are as follows:


Surplus of income over expenditure of:-

	S\$
Accumulated Fund	<u>98,356</u>

As at 31 March 2011, the Federation had accumulated fund and specific fund totalling S\$173,470 which are represented as follows:

	S\$
Fixed assets	31,281
Current assets	192,985
Current liabilities	(50,539)
Non-current liabilities	<u>(257)</u>
	<u>173,470</u>

On Behalf of the Management Committee

  
.....  
PRESIDENT

  
.....  
HONORARY TREASURER

Singapore,  
30 June 2011

**SINGAPORE CANOE FEDERATION**  
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**STATEMENT BY MEMBERS OF THE MANAGEMENT COMMITTEE**

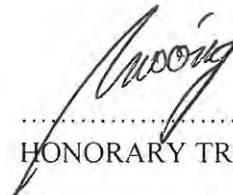
In the opinion of the Management Committee, the accompanying balance sheet, income and expenditure account, statement of changes in funds and cash flow statement, together with the notes thereon, are drawn up so as to give a true and fair view of the state of affairs of the Federation as at 31 March 2011 and of the income and expenditure, changes in funds and cash flows of the Federation for the year ended on that date.

The Management Committee authorised these financial statements for issue on 30 June 2011.

ON BEHALF OF THE MANAGEMENT COMMITTEE



.....  
PRESIDENT



.....  
HONORARY TREASURER

Singapore,  
30 June 2011



# N. F. LEE & CO.

CERTIFIED PUBLIC ACCOUNTANTS

35 SELEGIE ROAD #04-06 PARKLANE SHOPPING MALL SINGAPORE 188307  
TEL: 6336 4444 FAX: 6336 4446 E-MAIL: nflee@pacific.net.sg  
WEBSITE: <http://www.nflee.com>

## INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF SINGAPORE CANOE FEDERATION

(Registered in the Republic of Singapore under the Societies Act)

We have audited the accompanying financial statements of Singapore Canoe Federation ("the Federation") which comprise the balance sheet as at 31 March 2011, and the statement of income and expenditure, statement of changes in funds and cash flow statement for the year then ended, and a summary of significant accounting policies and other explanatory notes.

### *Management Committee's Responsibility for the Financial Statements*

Management Committee is responsible for the preparation of financial statements that give a true and fair view in accordance with Singapore Financial Reporting Standards, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair income and expenditure account and balance sheet and to maintain accountability of assets;

### *Auditors' Responsibility*

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Singapore Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation of financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Federation's Management Committee, as well as evaluating the overall presentation of the financial statements.



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## INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF SINGAPORE CANOE FEDERATION - (Cont'd) (Registered in the Republic of Singapore under the Societies Act)

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### *Opinion*

In our opinion, the financial statements are properly drawn up in accordance with Singapore Financial Reporting Standards so as to give a true and fair view of the state of affairs of the Federation as at 31 March 2011 and of the results, changes in funds and cash flows of the Federation for the year ended on that date.

N. F. Lee & Co.  
Public Accountants and  
Certified Public Accountants

Singapore,  
30 June 2011

CH/CW/WM/CL/KS

**SINGAPORE CANOE FEDERATION**  
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**BALANCE SHEET AS AT 31 MARCH 2011**

	Note	2011 S\$	2010 S\$
<b>ACCUMULATED FUNDS</b>	2	<b>689,717</b>	586,305
<b>SPECIFIC FUNDS</b>	3	<b>(516,247)</b>	(379,171)
		<u><b>173,470</b></u>	<u>207,134</u>
 <b>Represented by:</b>			
<b>FIXED ASSETS</b>	4	<u><b>31,281</b></u>	<u>43,492</u>
<b>CURRENT ASSETS</b>			
Trade receivables		<b>13,495</b>	33,423
Other receivables	5	<b>15,169</b>	22,333
Deferred cost	6	<b>150,852</b>	78,545
Fixed deposits	7	-	50,887
Bank & cash balances		<b>13,469</b>	173,808
Total current assets		<u><b>192,985</b></u>	<u>358,996</u>
<b>LESS: CURRENT LIABILITIES</b>			
Trade payables		<b>794</b>	8,185
Other payables	8	<b>35,186</b>	32,343
Advance billing		-	10,400
Deferred grant	9	-	120,000
Current portion of hire purchase liability	10	<b>3,340</b>	3,340
Provision for taxation		<b>11,219</b>	17,489
Total current liabilities		<u><b>50,539</b></u>	<u>191,757</u>
<b>NET CURRENT ASSETS</b>		<u><b>142,446</b></u>	<u>167,239</u>
<b>NON-CURRENT LIABILITY</b>			
Hire purchase liability	10	<b>(257)</b>	(3,597)
<b>TOTAL</b>		<u><b>173,470</b></u>	<u>207,134</u>

The annexed notes form an integral part of and should be read in conjunction with these financial statements.

**SINGAPORE CANOE FEDERATION**  
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**INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED  
31 MARCH 2011**

	Note	2011 S\$	2010 S\$
<b>INCOME</b>			
Affiliation fees		8,650	9,150
Contribution from SSC		110,655	50,000
Course fee		162,096	160,618
Gain on disposal of fixed assets		-	500
Government grant received - Job credit scheme		-	9,233
Interest income		108	278
Rental income		44,623	49,947
Sale of certificates, logbooks		14,449	14,125
Storage fee		119,280	137,156
Sundry income		17,813	4,482
<b>TOTAL INCOME</b>		<b>477,674</b>	<b>435,489</b>
Less: <u>Expenditure</u>			
Advertisements		-	1,067
Audit fee		5,500	5,000
Bad debts		-	1,170
Bank charges		327	345
Congress expenses		7,100	5,247
Contract services		64,170	64,238
Course expenditure		14,650	10,575
CPF contributions	13	17,747	12,319
Depreciation	4	43,640	45,481
Donation		-	2,000
Entertainment & refreshment		13,109	8,055
General expenses		1,892	1,546
HP interest expense		475	435
Insurance		18,984	8,060
Medical fee		1,400	1,700
Postage, printing and stationery		3,126	8,648
Rental		33,047	27,913
Skill development levy		190	233
Staff incentives		10,725	2,923
Staff salaries and bonuses	13	115,999	94,585
Subscription and affiliation fees		1,328	1,341
Telecommunication		4,549	4,926
Transport		849	1,426
Upkeep and maintenance of office		6,990	12,664
Upkeep of motor vehicles		6,738	3,346
Utilities		2,054	1,843
Fixed assets written off		733	-
Licence fees		3,296	-
Professional fee		700	-
<b>TOTAL EXPENDITURE</b>		<b>379,318</b>	<b>327,086</b>
<b>SURPLUS FOR THE YEAR BEFORE TAXATION</b>		<b>98,356</b>	<b>108,403</b>
Less: Taxation	12	5,056	-
<b>SURPLUS FOR THE YEAR AFTER TAXATION</b>		<b>103,412</b>	<b>108,403</b>
Other comprehensive income for the year		-	-
<b>TOTAL COMPREHENSIVE INCOME FOR THE YEAR</b>	2	<b>103,412</b>	<b>108,403</b>

The annexed notes form an integral part of and should be read in conjunction with these financial statements.



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**STATEMENT OF CHANGES IN FUNDS  
FOR THE YEAR ENDED 31 MARCH 2011**

	Accumulated <u>Fund</u> S\$	Specific <u>Funds</u> S\$	<u>Total</u> S\$
Balance as at 31.3.2009	477,902	(240,496)	237,406
Deficit for the year	-	(138,675)	(138,675)
Total comprehensive income for the year	108,403	-	108,403
Balance as at 31.3.2010	<u>586,305</u>	<u>(379,171)</u>	<u>207,134</u>
Deficit for the year	-	(137,076)	(137,076)
Total comprehensive income for the year	103,412	-	103,412
Balance as at 31.3.2011	<u><u>689,717</u></u>	<u><u>(516,247)</u></u>	<u><u>173,470</u></u>

The annexed notes form an integral part of and  
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**SINGAPORE CANOE FEDERATION**  
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**CASH FLOW STATEMENT FOR THE YEAR ENDED  
31 MARCH 2011**

	2011	2010
	S\$	S\$
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
<b>SURPLUS FOR THE YEAR</b>	<b>98,356</b>	<b>108,403</b>
Adjustments for non-cash items:		
Depreciation	43,640	45,481
Interest expense	475	435
Interest income	(108)	(278)
Gain on disposal of fixed assets	-	(500)
Fixed assets written off	733	-
<b>Operating surplus before working capital changes</b>	<b>143,096</b>	<b>153,541</b>
<b>Changes in working capital:</b>		
Decrease/(Increase) in trade receivables	19,928	(11,853)
Decrease in other receivables	7,164	39,830
(Decrease)/Increase in trade payables	(7,391)	8,185
Increase in other payables	2,843	26,887
(Decrease)/Increase in advance billing	(10,400)	8,625
<b>Cash generated from operating activities</b>	<b>155,240</b>	<b>225,215</b>
Tax paid	(6,502)	(4,740)
Tax refund	5,288	-
<b>Net cash generated from operating activities</b>	<b>154,026</b>	<b>220,475</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Interest received	108	278
Purchase of fixed assets	(32,162)	(22,277)
Proceeds from sale of fixed assets	-	500
<b>Net cash used in investing activities</b>	<b>(32,054)</b>	<b>(21,499)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
Income from specific funds	346,578	163,319
Expenses for specific funds	(483,654)	(301,994)
Interest paid	(475)	(435)
Advance of hire purchase liability	-	10,000
Repayment of hire purchase liability	(3,340)	(3,063)
Deferred grant	(120,000)	120,000
Deferred cost	(72,307)	(78,545)
<b>Net cash used in financing activities</b>	<b>(333,198)</b>	<b>(90,718)</b>
Net (decrease)/increase in cash and cash equivalents	(211,226)	108,258
Cash & cash equivalents at beginning of year	224,695	116,437
Cash & cash equivalents at end of year	<b>13,469</b>	<b>224,695</b>
Cash & cash equivalents included in the cash flow statement comprise the following balance sheet amounts:		
Cash at bank	13,469	173,808
Fixed deposits	-	50,887
<b>TOTAL</b>	<b>13,469</b>	<b>224,695</b>

The annexed notes form an integral part of and  
should be read in conjunction with these financial statements.

**SINGAPORE CANOE FEDERATION**  
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**NOTES TO THE FINANCIAL STATEMENTS**  
**31 MARCH 2011**

These notes form an integral part of and should be read in conjunction with the financial statements set out on pages 6 to 9.

**1. SIGNIFICANT ACCOUNTING POLICIES**

(a) Basis of Accounting

The Federation's financial statements have been prepared in accordance with Singapore Financial Reporting Standards (FRS).

The Federation's financial statements, which are expressed in Singapore Dollars, are prepared on a historical cost basis except as disclosed in the accounting policies below.

The preparation of financial statements in conformity with FRS requires the use of judgements, estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the financial year. Although these estimates are based on management committee's best knowledge of current events and actions, actual results may differ from those estimates.

The Federation has adopted all the new or amended FRS and Interpretations to FRS ("INT FRS") that are relevant to the Federation in the current financial year.

The adoption of the above FRSs and INT FRS (where applicable) did not result in any substantial changes to the Federation's accounting policies or have material impact to the financial statements of the Federation.

There are no FRSs issued but not yet effective that is relevant to the Federation except as follow:

	<u>Effective Date</u>
FRS 24 (Amendments) Related Party Disclosures	1.1.2011

The management committee do not anticipate that the adoption of this FRS in future periods will have a material impact on the financial statements.

## 1. SIGNIFICANT ACCOUNTING POLICIES - (Cont'd)

### (b) Fixed Assets

Fixed assets are stated at cost less accumulated depreciation and any accumulated impairment in value.

Depreciation is computed by using the straight-line method to write off the cost of the fixed assets over their estimated useful lives, which are taken as follows:

Computers	3 years
Sport equipments	3 years
Office equipment	3 years
Motor vehicles	5 years

The useful lives are reviewed, and adjusted as appropriate, at each balance sheet date.

Fully depreciated assets are retained in the accounts until they are no longer in use. Any gain or loss on disposal of fixed assets is taken to the income and expenditure account.

The carrying amounts of fixed assets are reviewed at each balance sheet date to assess whether they are recorded in excess of their recoverable amount, and if carrying values exceed this recoverable amount, the fixed assets are written down to the recoverable amount.

### (c) Revenue Recognition

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Federation and the revenue can be reliably measured. The following specific recognition criteria must also be met before the revenue is recognised.

Entrance fees are recognised on a time apportion basis.

Grants are recognised on an accrual basis.

### (d) Trade and Other Receivables

Trade and other receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less allowance for impairment. An allowance for impairment of trade and other receivables is established when there is objective evidence that the Federation will not be able to collect all amounts due according to the original terms of the receivables. The amount of the allowance is recognised in the income and expenditure account.

Trade receivables normally have credit terms of 30 days.

1. **SIGNIFICANT ACCOUNTING POLICIES - (Cont'd)**

(e) Functional Currency

Items included in the financial statements of the Federation are measured using the currency that best reflects the economic substance of the underlying events and circumstances relevant to the Federation (“the functional currency”). The financial statements of the Federation are presented in Singapore Dollars, which is also the functional currency of the Federation.

(f) Trade and Other Payables

Trade and other payables are initially measured at cost which is the fair value of the consideration to be paid in the future for goods and services received, whether or not billed to the Federation and subsequently measured at amortised cost, using the effective interest method.

Trade payables normally are settled on 30 to 60 days terms.

(g) Income Taxes

Current tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted by the balance sheet date.

Deferred tax, calculated by the liability method, is provided on all significant temporary differences arising at the balance sheet date between the tax bases of assets and liabilities and their carrying amounts. Deferred tax assets are recognised to the extent that it is probable that taxable profit will be available against which deductible temporary differences can be utilised.

(h) Employee Benefits

*Defined contribution plan*

The Federation contributes to the Central Provident Fund (“CPF”) a defined contribution plan regulated and managed by the Government of Singapore, which applies to the majority of the employees. The Federation’s contributions to CPF are charged to the accounts in the period to which the contribution relates.

(i) Funds

Unless specifically indicated, fund balances are not represented by any specific assets but are represented by all assets of the Federation.

## 1. SIGNIFICANT ACCOUNTING POLICIES - (Cont'd)

### (j) Provisions

Provisions are recognised when the Federation has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. Provisions are reviewed at each balance sheet date and adjusted to reflect the current best estimate.

### (k) Impairment of Assets

The carrying amounts of the Federation's assets are reviewed at each balance sheet date to determine whether there is any indication of an impairment. If any such indication exists, the assets' recoverable amount is estimated. All impairment losses are recognised in the income and expenditure account whenever the carrying amount of an asset or its cash generating unit exceeds its recoverable amount.

An impairment loss is only reversed to the extent that an asset's carrying amount does not exceed the carrying amount that would have been determined if no impairment loss has been recognised. All reversals of impairment losses are recognised in the income and expenditure account.

### (l) Cash and Cash Equivalents

For the purposes of the cash flow statement, cash and cash equivalents comprises cash at bank, cash on hand and fixed deposits which have not been pledged.

### (m) Government Grant

A government grant is recognised when there is reasonable assurance that the conditions attaching to it are complied with and that the grant will be received.

Expenditure-related grants representing Job Credit Scheme from the government are taken to income and expenditure account when received.

### (n) Leased Assets

Leased assets, including hire purchase agreements, which effectively transfer to the company substantially all the risks and benefits incidental to ownership of the leased assets, are capitalised at the present value of the minimum lease payments at the inception of the lease term and disclosed as fixed assets. Lease payments are apportioned between the finance charges and reduction of the lease liability so as to achieve a constant rate of interest on the remaining balance of the liability. Finance charges are charged directly to income and expenditure.

Capitalised leased assets are depreciated over the estimated useful life of the assets.

1. **SIGNIFICANT ACCOUNTING POLICIES - (Cont'd)**

(n) Leased Assets - (Cont'd)

Leases where the lessor effectively retains substantially all the risks and benefits of ownership of the leased term are classified as operating leases. Operating lease payments are recognised as an expense in the income and expenditure on a straight line basis over the lease term.

2. **ACCUMULATED FUND**

	2011	2010
	S\$	S\$
Balance at beginning of year	586,305	477,902
Total comprehensive income for the year	103,412	108,403
Balance at end of year	<u>689,717</u>	<u>586,305</u>

3. **SPECIFIC FUNDS**

	2011	2010
	S\$	S\$
<b>INCOME</b>		
Coaching	80,000	46,800
Facilities and equipment	4,500	8,000
Events	84,257	88,919
Oversea training and competitions	28,000	13,000
Spextag	4,457	6,600
Glow	16,000	-
Youth Olympics Game	129,364	-
Sponsorship income for the year	<u>346,578</u>	<u>163,319</u>
<b>EXPENDITURE</b>		
Coaching	82,680	63,412
Facilities and equipment	13,353	18,436
Events	119,918	80,661
Oversea training and competitions	120,282	132,885
Spextag	2,057	6,600
Glow	16,000	-
Youth Olympics Game	129,364	-
Sponsorship expenses for the year	<u>483,654</u>	<u>301,994</u>
Deficit for the year	(137,076)	(138,675)
Balance at beginning of year	<u>(379,171)</u>	<u>(240,496)</u>
Balance at end of year	<u>(516,247)</u>	<u>(379,171)</u>

The specific funds are designated for specific uses and governed by certain terms and regulations as stipulated from the party who provide the grants.

4. **FIXED ASSETS**  
2011

	<u>1.4.2010</u>	<u>Additions</u>	<u>Written off</u>	<u>31.3.2011</u>
	S\$	S\$	S\$	S\$
<u>Cost</u>				
Computers	12,429	597	(1,099)	11,927
Sport equipments	211,221	31,565	-	242,786
Office equipment	16,880	-	-	16,880
Motor vehicle *	13,800	-	-	13,800
<b>TOTAL</b>	<b>254,330</b>	<b>32,162</b>	<b>(1,099)</b>	<b>285,393</b>
<u>Accumulated Depreciation</u>				
Computers	9,696	1,716	(366)	11,046
Sport equipments	182,321	38,345	-	220,666
Office equipment	16,061	819	-	16,880
Motor vehicle *	2,760	2,760	-	5,520
<b>TOTAL</b>	<b>210,838</b>	<b>43,640</b>	<b>(366)</b>	<b>254,112</b>
<u>Net Carrying Amount</u>				
Computers	2,733	(1,119)	(733)	881
Sport equipments	28,900	(6,780)	-	22,120
Office equipment	819	(819)	-	-
Motor vehicle *	11,040	(2,760)	-	8,280
<b>TOTAL</b>	<b>43,492</b>	<b>(11,478)</b>	<b>(733)</b>	<b>31,281</b>

2010

	<u>1.4.2009</u>	<u>Additions</u>	<u>Written off</u>	<u>31.3.2010</u>
	S\$	S\$	S\$	S\$
<u>Cost</u>				
Computers	9,880	2,549	-	12,429
Sport equipments	208,293	5,928	(3,000)	211,221
Office equipment	16,880	-	-	16,880
Motor vehicle *	-	13,800	-	13,800
<b>TOTAL</b>	<b>235,053</b>	<b>22,277</b>	<b>(3,000)</b>	<b>254,330</b>
<u>Accumulated Depreciation</u>				
Computers	7,812	1,884	-	9,696
Sport equipments	145,302	40,019	(3,000)	182,321
Office equipment	15,243	818	-	16,061
Motor vehicle *	-	2,760	-	2,760
<b>TOTAL</b>	<b>168,357</b>	<b>45,481</b>	<b>(3,000)</b>	<b>210,838</b>
<u>Net Carrying Amount</u>				
Computers	2,068	665	-	2,733
Sport equipments	62,991	(34,091)	-	28,900
Office equipment	1,637	(818)	-	819
Motor vehicle *	-	11,040	-	11,040
<b>TOTAL</b>	<b>66,696</b>	<b>(23,204)</b>	<b>-</b>	<b>43,492</b>

\* Motor vehicle with net carrying amount of S\$8,280 (2010: S\$11,040) was acquired under hire purchase plan.



**5. OTHER RECEIVABLES**

	2011	2010
	S\$	S\$
Deposits	2,275	1,020
Other debtors *	406	6,292
Prepayments	12,488	15,021
<b>TOTAL</b>	<b>15,169</b>	<b>22,333</b>

\* These amounts, for both years, are unsecured, interest-free and have no fixed terms of repayment.

**6. DEFERRED COST**

	2011	2010
	S\$	S\$
Youth Olympics Game	-	66,762
World Canoe Marathon 2011	150,852	11,783
<b>TOTAL</b>	<b>150,852</b>	<b>78,545</b>

**7. FIXED DEPOSITS**

In 2010, fixed deposits were made for a period of 12 months and the average interest rate on the fixed deposits approximate 0.45% per annum.

**8. OTHER PAYABLES**

	2011	2010
	S\$	S\$
Accruals	10,210	32,243
Other creditor *	24,976	100
<b>TOTAL</b>	<b>35,186</b>	<b>32,343</b>

\* These amounts, for both years, are unsecured, interest-free and have no fixed terms of repayment.

**9. DEFERRED GRANT**

	2011	2010
	S\$	S\$
Youth Olympic Game - Coaching	-	20,000
Youth Olympic Game - Training & Competition	-	60,000
Youth Olympic Game - Equipment	-	40,000
<b>TOTAL</b>	<u>-</u>	<u>120,000</u>

**10. HIRE PURCHASE LIABILITY**

	2011	2010
	S\$	S\$
Minimum instalment payments:		
Within 1 year	<b>3,816</b>	3,816
Within 2 to 5 years	<b>295</b>	4,110
	<u>4,111</u>	<u>7,926</u>
Less: Finance charge allocated to future periods	<b>(514)</b>	(989)
<b>TOTAL</b>	<u>3,597</u>	<u>6,937</u>
Present value of instalment payments:		
Within 1 year	<b>3,340</b>	3,340
Within 2 to 5 years	<b>257</b>	3,597
<b>TOTAL</b>	<u>3,597</u>	<u>6,937</u>

The effective interest rate applicable is 4.75% (2010: 4.75%) per annum.

**11. GENERAL**

The Federation is registered in the Republic of Singapore under the Societies Act. The Federation is domiciled in the Republic of Singapore.

The principal activity of the Federation are those relating to the promotion of canoeing kayaking in Singapore.

There is no significant change in the nature of this activity during the financial year.

The Federation's financial statements for the year ended 31 March 2011 were authorised for issue by the Management Committee on 30 June 2011.

## 12. TAXATION

	2011	2010
	S\$	S\$
Tax estimated to be payable	-	-
Overprovision in prior year	<u>5,056</u>	<u>-</u>
	<u>5,056</u>	<u>-</u>

A reconciliation between the income tax expense and the product of surplus before taxation multiplied by applicable tax rate for the year ended 31 March is as follows:

	2011	2010
	S\$	S\$
Income tax expense at statutory tax rate of 17% (2010: 17%)	17,000	18,800
Tax effect of expenses not deductible for tax purposes	7,400	-
Tax effect of non taxable income	-	(1,600)
Tax effect of deficit of specific funds utilised against taxable income	(23,600)	(7,700)
Tax effect of tax exemptions granted on the taxable income	(800)	(9,500)
Overprovision in prior year	<u>5,056</u>	<u>-</u>
TOTAL	<u>5,056</u>	<u>-</u>

## 13. REMUNERATION OF KEY EXECUTIVES

Included in the staff salaries and bonuses and CPF contribution, the following remuneration are paid to top 3 key executives:

	2011	2010
	S\$	S\$
Salaries and bonus	79,595	77,784
Central Provident Fund contribution (CPF)	<u>11,511</u>	<u>10,277</u>
	<u>91,106</u>	<u>88,061</u>

## 14. RELATED PARTY TRANSACTIONS

The Federation had no significant related party transactions to be disclosed other than Note 13.

## 15. FAIR VALUE

### *Hire purchase liability*

The carrying amount of the Federation's hire purchase obligation approximates its fair value. The fair value is estimated based on current contractual cash flows using the current rates available for hire purchase contract with the same maturity profile.

The carrying amounts of the other financial assets and financial liabilities recorded in the financial statements of the Federation approximate their fair values.

## 16. RISK MANAGEMENT

The Federation does not have a formal overall risk management programme but reviews the overall risk on an informal basis. Risk management is determined and carried out by the Management Committee of the Federation.

### Credit risk

Credit risk is the potential loss resulting from the failure of a counterparty to settle its financial and contractual obligations to the Federation as and when they fall due.

At balance sheet date, there were no significant concentrations of credit risk. The maximum exposure to credit risk is represented by the carrying amount of each financial asset in the balance sheet.

The ageing of trade receivables after taking into consideration the credit terms granted and debts that were past due but not impaired at the respective balance sheet dates were:

	2011	2010
	S\$	S\$
Not past due	12,675	25,350
Past due more than 60 days	820	8,073
	<u>13,495</u>	<u>33,423</u>

### Liquidity

The Federation monitor its liquidity risk and maintains a level of cash and cash equivalents deemed adequate to finance the Federation's operations and to mitigate the effects of fluctuations in cash flow.

The table below analyses the maturity profile of the Federation's financial liabilities based on contractual undiscounted cash flows.

	Less than 1 year	Between 2 to 5 years
	S\$	S\$
<u>As at 31 March 2011</u>		
Trade payables	794	-
Other payables	35,186	-
Hire purchase liability	3,816	295
	<u>39,796</u>	<u>295</u>
<u>As at 31 March 2010</u>		
Trade payables	8,185	-
Other payables	32,343	-
Advance billings	10,400	-
Deferred grants	120,000	-
Hire purchase liability	3,816	4,110
	<u>174,744</u>	<u>4,110</u>

**16. RISK MANAGEMENT - (Cont'd)**

**Interest rate risk**

Interest rate risk is the risk that the value of a financial instrument will fluctuate due to changes in market interest rates.

The Federation's exposure to changes in market interest rates relates primarily to the Federation's fixed deposits. The Federation's policy is to deposit excess funds of short-term tenure with banks in order to maintain a high level of liquidity. Such deposits offer flexibility such that the funds can readily be transferred to alternative banks which offer better interest rates.

Any interest rate increases or decreases for the fixed deposits are not significant to the financial statements.

**Foreign currency risk**

Currency risk is the risk that the value of a financial instrument will fluctuate due to changes in foreign exchange rates.

The Federation's operational activities are carried out in Singapore Dollars and hence its exposure to foreign currency risk is minimal.